

University of Madras

Chepauk, Chennai 600 005

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Postgraduate Programme in

Master of Business Administration (MBA)

Curriculum and Syllabus

(with effect from the Academic Year 2023-24)

June 2023

Learning Outcome Based Curriculum Framework

Note: The Board of Studies designed the syllabus for Master of Business Administration as per model syllabus provided by TANSCHE and also based on Learning Outcomes Based Curriculum Framework as prescribed by UGC.

MBA

(FULL TIME)

Choice Based Credit System

Program Educational Outcomes;

- **PEO 1 Employability**: To develop students with industry specific knowledge & skills to meet the industry requirements and also join Public sector undertaking through competitive examinations.
- **PEO 2 Entrepreneur:** To create effective business service owners, with a growth mindset by enhancing their critical thinking, problem solving and decision-making skills.
- **PEO3 Research and Development:** To instill and grow a mindset that focusses efforts towards inculcating and encouraging the students in the field research and development.
- **PEO 4 Contribution to Business World:** To produce ethical and innovative business professionals to enhance growth of the business world.
- **PEO 5 Contribution to the Society:** To work and contribute towards holistic development of society by producing competent MBA professionals.

Program Outcomes:

- **PO1: Problem Solving Skill:** Application of tools & techniques relevant to management theories and practices in analyzing & solving business problems.
- **PO2: Decision Making Skill:** Fostering analytical and critical thinking abilities for data-based decision making.
- **PO3: Ethical Value:** Ability to develop value based leadership attributes.
- **PO4:** Communication Skill: Ability to understand, analyze and effectively communicate global, economic, legal and ethical aspects of business.
- **PO5: Individual and Team Leadership Skill:** Ability to be self-motivated in leading & driving a team towards achievement of organizational goals and contributing effectively to establish industrial harmony.
- **PO6: Employability Skill:** Foster and enhance employability skills through relevant industry subject knowledge.
- **PO7:** Entrepreneurial Skill: Equipped with skills and competencies to become a global entrepreneur.

PO8: Contribution to Society: Strive towards becoming a global influencer and motivating future generation towards building a legacy that contributes to overall growth of humankind.

PEO – PO MAPPING

| | PO 1 | PO2 | PO3 | PO4 | PO5 | PO6 | PO7 | PO8 |
|-------|------|-----|-----|-----|-----|-----|-----|-----|
| PEO 1 | Y | Y | Y | Y | Y | Y | Y | Y |
| PEO 2 | Y | Y | Y | Y | Y | | Y | Y |
| PEO3 | Y | Y | Y | Y | Y | Y | | y |
| PEO 4 | Y | Y | Y | Y | Y | Y | Y | Y |
| PEO 5 | Y | Y | Y | Y | Y | Y | Y | Y |

Y - Yes

FIRST SEMESTER

| Subject | Subject Name | Category | L | T | P | 0 | | S | | Mark | S |
|---------|--|-----------------------|---|---|---|---|---------|-------------|-----|----------|-------|
| Code | | | | | | | Credits | Inst. Hours | CIA | External | Total |
| 434C1A | Management Principles and Business Ethics | Core | 4 | - | 1 | 1 | 4 | 60 | 25 | 75 | 100 |
| 434C1B | Quantitative Techniques and Research Methods in Business | Core | 3 | 1 | 1 | 1 | 4 | 60 | 25 | 75 | 100 |
| 434C1C | Managing Organizational Behaviour | Core | 4 | ı | 1 | 1 | 4 | 60 | 25 | 75 | 100 |
| 434C1D | Accounting for Managers | Core | 3 | 1 | - | | 4 | 60 | 25 | 75 | 100 |
| 434C1E | Managerial Economics | Core | 4 | • | - | - | 4 | 60 | 25 | 75 | 100 |
| 434C1F | Legal Systems in Business | Core | 4 | - | 1 | 1 | 4 | 60 | 25 | 75 | 100 |
| 434D1A | Entrepreneurship Development | Extra Disciplinary | 3 | i | ı | 1 | 3 | 45 | 25 | 75 | 100 |
| 434S1A | Soft Skills I – Executive Communication | Soft Skills | - | ı | 2 | ı | 2 | 30 | 25 | 75 | 100 |

SECOND SEMESTER

| Subject | Subject Name | Category | L | T | P | 0 | | S | | Mark | S |
|---------|------------------------------------|--------------|---|---|---|---|---------|-------------|-----|----------|-------|
| Code | | | | | | | Credits | Inst. Hours | CIA | External | Total |
| 434C2A | Applied Operations Research | Core | 3 | 1 | - | - | 4 | 60 | 25 | 75 | 100 |
| 434C2B | Human Resource Management | Core | 4 | - | - | - | 4 | 60 | 25 | 75 | 100 |
| 434C2C | Marketing Management | Core | 4 | - | - | - | 4 | 60 | 25 | 75 | 100 |
| 434C2D | Operations Management | Core | 3 | 1 | - | - | 4 | 60 | 25 | 75 | 100 |
| 434C2E | Financial Management | Core | 3 | 1 | - | - | 4 | 60 | 25 | 75 | 100 |
| 434C2F | Strategic Management | Core | 4 | ı | - | - | 4 | 60 | 25 | 75 | 100 |
| 434D2A | International Business | Extra | 3 | 1 | - | 1 | 3 | 45 | 25 | 75 | 100 |
| | | Disciplinary | | | | | | | | | |
| 434S2A | Soft Skills II – Business | Soft Skills | - | - | 2 | | 2 | 30 | 25 | 75 | 100 |
| | Etiquette | | | | | | | | | | |
| 434S2B | Soft Skills III – Computing Skills | Soft Skills | - | - | 2 | - | 2 | 30 | 25 | 75 | 100 |

THIRD SEMESTER

| Subject | Subject Name | Category | L | T | P | O | | Š | Marks | | |
|---------|---------------------------------|--------------|---|---|---|---|---------|-------------|-------|----------|-------|
| Code | | | | | | | Credits | Inst. Hours | CIA | External | Total |
| 534C3A | Information Systems for | Core | 4 | - | - | - | 4 | 60 | 25 | 75 | 100 |
| | Business | | | | | | | | | | |
| | **Choose any one from the list | Elective | 3 | - | - | - | 3 | 45 | 25 | 75 | 100 |
| | **Choose any one from the list | Elective | 3 | - | - | - | 3 | 45 | 25 | 75 | 100 |
| | **Choose any one from the list | Elective | 3 | ı | ı | - | 3 | 45 | 25 | 75 | 100 |
| | **Choose any one from the list | Elective | 3 | - | ı | 1 | 3 | 45 | 25 | 75 | 100 |
| | **Choose any one from the list | Elective | 3 | - | - | - | 3 | 45 | 25 | 75 | 100 |
| | **Choose any one from the list | Elective | 3 | - | - | - | 3 | 45 | 25 | 75 | 100 |
| 534D3A | Employability skills | Extra | 3 | - | - | - | 3 | 45 | 25 | 75 | 100 |
| | | Disciplinary | | | | | | | | | |
| 534S3A | Soft Skills IV – Leadership and | Soft Skills | - | - | 2 | - | 2 | 30 | 25 | 75 | 100 |
| | Team Building Skills | | | | | | | | | | |
| 534S3B | ***Summer Internship | Internship | - | - | ı | 1 | 3 | 1 | 100 | ı | 100 |

** Students should choose six elective Courses from the list of specialization in consultation with the Head of the Institution.

For the categorization of specialization students can opt for either single or dual specialization.

In case of students opting for single specialization, they should compulsorily choose 6 elective papers from one area of specialization from the list given below:

In case of students opting for dual specialization. They should choose 3 elective papers from respective area of specialization.

*** Internship will be carried out during the summer vacation after the first year. Viva Voce will be conducted by the college and marks shall be sent to the University and the same will be included in the Third Semester Marks Statement.

FOURTH SEMESTER

| Subject | Subject Name | Category | L | T | P | 0 | | S | | Mark | S |
|---------|-----------------------------|----------|---|---|---|---|---------|------------|-----|----------|-------|
| Code | | | | | | | Credits | Inst. Houn | CIA | External | Total |
| 534C4A | # Project Work & Viva- Voce | Core | - | - | - | Y | 12 | - | 75 | 225 | 300 |

L-Lecture T-Tutorial P- Practical O-Project

The Project Work will be evaluated jointly by TWO Examiners (i.e. one Internal and the other External) for a Maximum of 225 Marks (6 Credits).

The Viva- Voce will be conducted with Two Examiners (i.e. one Internal and the other External) for a Maximum of 75 Marks (2 Credits).

LIST OF SPECIALIZATION COURSES IN:

| | · |
|---------|---------------------------------------|
| 934E901 | Airport and Airline Management |
| 934E902 | Business Analytics |
| 934E903 | Corporate Secretaryship |
| 934E904 | Disaster Management |
| 934E905 | Entrepreneurship and Family Business |
| 934E906 | Export Import Management |
| 934E907 | Financial Management |
| 934E908 | Hospital Management |
| 934E909 | Human Resource Management |
| 934E910 | Infrastructure Management |
| 934E911 | Logistics and Supply Chain Management |
| 934E912 | Marketing Management |
| 934E913 | Operations Management |
| 934E914 | Retail Management |
| 934E915 | Shipping and Logistics Management |
| 934E916 | Systems Management |
| 934E917 | Technology Management |
| 934E918 | Tourism and Hospitality Management |
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